Canadian Mental Health Association - York and South Simcoe Branch Financial Statements For the Year Ended March 31, 2023

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Independent Auditor's Report

To the Directors of Canadian Mental Health Association - York and South Simcoe Branch

Opinion

We have audited the accompanying financial statements of Canadian Mental Health Association - York and South Simcoe Branch (the "Association"), which comprise the statement of financial position as at March 31, 2023, and the statements of revenues and expenses, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Association as at March 31, 2023, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Association in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.



Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of
 expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

BDO Canada LLP

Chartered Professional Accountants, Licensed Public Accountants

Canadian Mental Health Association - York and South Simcoe Branch Statement of Financial Position

March 31	2023	2022
Assets		
Current		
Cash and cash equivalents (Note 2)	\$10.054.595	\$ 9,753,037
Accounts receivable	2,547,442	
Prepaid expenses	378,567	
	12,980,604	11,321,955
Tangible capital assets (Note 3)	495,581	530,233
	\$13,476,185	\$ 11,852,188
Liabilities and Net Assets		
Current		
Accounts payable and accrued liabilities (Note 4)	\$ 8,720,449	\$ 7,530,353
Deferred contributions (Note 5)	2,784,160	2,183,863
Current portion of capital contributions (Note 6)	111,459	221,612
	11,616,068	9,935,828
Long-term portion of deferred capital contribution (Note 6)	355,047	456,259
	11,971,115	10,392,087
Commitments and contingencies (Note 13) Contingent liability (Note 14) Guarantees (Note 17)		
Net Assets		
Internally Restricted Mobile Youth Walk-In Clinic (MOBYSS)	104 700	200 707
Reserve	194,799	380,797
Internally Restricted Director Indemnity Reserve Unrestricted	150,000 1,160,271	150,000 929,304
Official	1,160,271	929,304
	1,505,070	1,460,101
	\$13,476,185	\$ 11,852,188
On behalf of the Board:		
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Director	Directo	or

Canadian Mental Health Association - York and South Simcoe Branch Statement of Changes in Net Assets

For the year ended March 31	Re	estricted Mobile Youth Walk-In Clinic MOBYSS) Reserve	Internally Restricted Director Indemnity Reserve	Unrestricted	2023	2022
Balance, beginning of the year	\$	380,797	\$ 150,000	\$ 929,304	\$ 1,460,101	\$ 1,905,992
Excess (deficiency) of revenues over expenses		-	-	44,969	44,969	(445,891)
Transfers	(185,998)	-	185,998	-	_
Balance, end of the year	\$	194,799	\$ 150,000	\$ 1,160,271	\$ 1,505,070	\$ 1,460,101

Canadian Mental Health Association - York and South Simcoe Branch Statement of Revenues and Expenses

For the year ended March 31	2023	2022
Revenues		
Ontario Health ("OH") (Note 7)	\$20,291,915	\$ 17,069,188
CMHA - Ontario (Note 8)	8,500,000	8,834,556
Regional Municipality of York (Note 9)	1,898,202	1,879,776
Transfer payments - CMHA - Toronto and CMHA - Barrie (Note		
10)	851,068	977,820
Ministry of Health and Long Term Care (Note 11)	6,888,992	7,081,566
Fundraising	750,603	483,677
Federal Government	566,957	534,875
Amortization of deferred capital contributions (Note 6)	211,365	292,284
United Way - Greater Toronto, York Region, South Simcoe	383,793	224,174
Other income	1,833,135	1,600,937
Ministry of Children, Community and Social Services (Note 12)	107,637	106,068
Interest	168,677	8,561
	42,452,344	39,093,482
Expenses		
Salaries and benefits	30,215,965	27,411,132
Program	2,911,490	3,353,185
Occupancy	1,441,640	1,275,295
Rent supplement	6,724,680	6,257,415
Amortization	229,989	307,570
Administration, human resources and information systems	715,864	577,770
Equipment	167,747	357,006
	42,407,375	39,539,373
Excess (deficiency) of revenues over expenses	\$ 44,969	\$ (445,891)

Canadian Mental Health Association - York and South Simcoe Branch Statement of Cash Flows

For the year ended March 31	2023	2022
Cash flows from operating activities		
Excess (deficiency) of revenues over expenses Items not affecting cash:	\$ 44,969 \$	(445,891)
Amortization of tangible capital assets	229,989	307,570
Amortization of deferred capital contributions	(211,365)	(292,284)
	63,593	(430,605)
Changes in non-cash working capital:		
Accounts receivable	(1,524,509)	46,126
Prepaid expenses	167,418	36,378
Accounts payable and accrued liabilities	1,190,096	1,398,263
Deferred contributions	600,297	383,463
	496,895	1,433,625
Cash flows used in investing activities		
Purchase of tangible capital assets	(195,437)	(200,704)
Proceeds on disposal of capital assets	<u> </u>	
	(195,337)	(200,704)
Cash flows from financing activities		
Deferred capital contributions received		170,033
Net increase in cash and cash equivalents	301,558	1,402,954
Cash and cash equivalents, beginning of the year	9,753,037	8,350,083
Cash and cash equivalents, end of the year	\$10,054,595 \$	9,753,037

March 31, 2023

1. Significant Accounting Policies

Nature and Purpose of Organization

The Canadian Mental Heath Association - York and South Simcoe Branch ("CMHA" or the "Association") is committed to being an Association of excellence in mental health and supports the resilience and recovery of people experiencing mental illness.

The Association was incorporated as a not-for-profit organization under the laws of the Province of Ontario in 1988. As a non-profit organization, the Association is exempt from income taxes and has charitable status.

Basis of Accounting

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations.

Cash and Cash Equivalents

Cash and cash equivalents comprise cash balances and term deposits with maturities of three months or less.

Financial Instruments

Financial instruments are recorded at fair value at initial recognition. In subsequent periods, equities traded in an active market are reported at fair value, with any change in fair value reported in income. All other financial instruments are reported at cost or amortized cost less impairment. Transaction costs on the acquisition, sale or issue of financial instruments are expensed for those items measured at fair value and charged to the financial instrument for those measured at amortized cost.

Financial assets are tested for impairment when indicators of impairment exist. When a significant change in the expected timing or amount of the future cash flows of the financial asset is identified, the carrying amount of the financial asset is reduced and the amount of the write-down is recognized in net income. A previously recognized impairment loss may be reversed to the extent of the improvement, provided it is not greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously, and the amount of the reversal is recognized in net income.

The Association's financial instruments consist of cash and cash equivalents, short term investments, accounts receivable and accounts payable and accrued liabilities which are recorded at amortized cost.

March 31, 2023

1. Significant Accounting Policies (continued)

Tangible Capital Assets

Purchased tangible capital assets are stated at cost less accumulated amortization. Contributed tangible capital assets are recorded at fair value at the date of contribution and are amortized, unless fair value is not determinable in which case contributed tangible capital assets are recorded at nominal value at the date of contribution. Expenditures for repairs and maintenance are expensed as incurred. Betterments that extend the useful life of the tangible capital asset are capitalized.

Amortization based on the estimated useful life of the asset is calculated as follows:

	Method	Rate
Computer equipment and		
software	Straight-line	3 years
Furniture, fixtures and other		
equipment	Straight-line	3-6 years
Leasehold improvements	Straight-line	Lease term

When a tangible capital asset no longer has any long-term service potential to the Association, the excess of its net carrying amount over any residual value is recognized as an expense in the statement of revenues and expenses. Any unamortized deferred contribution amount related to the tangible capital asset is recognized in revenue in the statement of revenues and expenses, provided that all restrictions have been complied with.

When a tangible capital asset is disposed of, the difference between the net proceeds on disposition and the net carrying amount is recognized in the statement of revenues and expenses. Any unamortized deferred contribution amount related to the tangible capital asset disposed of is recognized in revenue in the statement of revenues and expenses, provided that all restrictions have been complied with.

March 31, 2023

1. Significant Accounting Policies (continued)

Revenue Recognition

The Association follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable, and when the amount is determinable and collection is reasonably assured.

Fundraising revenues are recorded as revenue when received. Fundraising revenues received for events occurring in the subsequent years are deferred until the event occurs.

Grant revenues used to fund the acquisition of tangible capital assets are included in deferred capital contributions and are amortized on the same basis as the related tangible capital assets.

Contributed Services

Volunteers contribute many hours per year to assist the Association in carrying out its activities. Due to the difficulty of determining their fair value, contributed services are not recognized in the financial statements.

Administrative Expenditures

Certain administrative expenditures common to each program are allocated to the programs based on management's best estimate of the services provided or expenses incurred by the program.

Use of Estimates

The preparation of financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses for the year ended. The actual results may differ from those estimates. The principle estimates made in the preparation of the financial statements include the useful lives of tangible capital assets, amortization of deferred capital contributions and accrued liabilities.

March 31, 2023

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۷.	Casn	ana	Cash	Equ	ııva	lents

	2023	2022
Cash Term deposits	\$ 5,978,221 4,076,374	\$ 6,749,149 3,003,888
	\$10,054,595	\$ 9,753,037

The Association has an operating line of credit in the amount of \$150,000. The line bears interest at prime plus 2% and is payable on demand. At March 31, 2023, \$150,000 (2022 - \$150,000) is available, and no amounts have been drawn.

3. Tangible Capital Assets

		2023		2022
	Cost	Accumulated Amortization	Cost	Accumulated Amortization
Computer equipment and software	\$ 1,369,994	\$ 1,356,938 \$	1,370,094	\$ 1,293,248
Furniture, fixtures and other equipment	1,145,714	971,752	1,077,023	877,951
Leasehold improvements	1,121,925	970,779	1,121,925	898,281
Planning Capital Grant - Crisis Hub	157,417	-	30,671	
	3,795,050	3,299,469	3,599,713	3,069,480
Net book value		\$ 495,581		\$ 530,233

The investment in tangible capital assets is calculated as follows:

	 2023	2022
Tangible capital assets Less: Amounts funded by deferred	\$ 495,581	\$ 530,233
capital contributions	 423,923	477,871
	\$ 71,658	\$ 52,362

March 31, 2023

4. Accounts Payable and Accrued Liabilities

	2023	2022
Trade payables and accrued liabilities Salaries and benefits payable Payable to funders (i) Vacation accrual Annual general meeting Government remittances	\$ 2,359,861 682,271 4,801,628 516,346 - 360,343	1,614,222 872,896 4,285,161 407,018 20,000 331,056
	\$ 8,720,449	\$ 7,530,353
(i)	2023	2022
Ministry of Health Ontario Health CMHA - Ontario Other	\$ 3,850,128 699,075 65,720 186,705	\$ 3,302,036 694,319 166,429 122,377
	\$ 4,801,628	\$ 4,285,161

5. Deferred Contributions

Deferred contributions represent unspent resources externally restricted for specific purposes. Changes in the deferred contributions balance are as follows:

	2023	2022
Beginning balance Less: amounts recognized as revenue in the year Less: amounts included in payable to funders (Note 4) Add: amounts received related to expenses of a	\$ 2,183,863 \$ (1,487,313)	1,800,400 (1,097,732) (225,751)
subsequent period	2,087,610	1,706,946
Ending balance	\$ 2,784,160 \$	2,183,863

March 31, 2023

6. Deferred Capital Contributions

Deferred contributions related to tangible capital assets represent the unamortized amount of grants received from the MOHLTC, OH and other funders for the purchase of tangible capital assets. The amortization of deferred capital contributions is recorded as revenue in the statement of revenues and expenses.

The changes in the deferred contributions balance for the year are as follows:

	 2023	2022
Beginning balance	\$ 677,871 \$	800,122
Add: grants received	-	170,033
Less: amounts amortized to revenue	(211,365)	(292,284)
Ending balance	466,506	677,871
Less: current portion	(111,459)	(221,612)
Non-current portion	\$ 355,047 \$	456,259

In 2020, the Association received a one-time capital grant in the amount of \$200,000 to support early planning for the Crisis Hub Project. At March 31, 2023, the Association has incurred \$157,417 in early capital planning stage costs, which have been capitalized on the balance sheet (Note 3). A balance of \$42,583 remains unspent.

March 31, 2023

7. Contract with Ontario Health

Pursuant to a transfer order made by the Minister of Health under subsection 40 (1) of the Connecting Care Act, 2019, the Multi-Sector Service Accountability Agreement between The Canadian Mental Health Association - York and South Simcoe Branch and the Central Local Health Integration Network dated effective March 31, 2021, as amended, was transferred to Ontario Health, effective April 1, 2021 (the "MSAA"). All references in the MSAA to the Central Local Health Integration Network shall refer to Ontario Health. All other terms and conditions in the MSAA will remain the same.

The Association has a service contract with Ontario Health ("OH Contract"). The reconciliation summarizes all revenues and expenditures and identifies any resulting surplus or deficit that relates to the OH Contract.

	2023	2022
Funding received Current year accounts receivable	\$19,419,155 1,288,489	\$ 18,185,124
Payable to OH, included in payable to funders (Note 4)	(4,756)	
Deferred contributions (Note 5)	(1,520,156)	
Deferred contributions of prior year recognized Deferred contributions of prior year included in payable	1,109,183	82,249
to funder (Note 4)		225,751
	20,291,915	17,096,388
Disposals (additions) to deferred capital contributions		
(Note 6)	-	(27,200)
Amortization of deferred capital contributions (Note 6)	38,500	52,860
OH revenue	20,330,415	17,122,048
Salaries and benefits	18,222,121	14,708,312
Communications and public relations	93,243	44,591
Administration, human resources and information		
systems	297,486	248,790
Occupancy	828,452	854,554
Supplies and general	819,995	1,069,530
Equipment	30,618	143,411
Amortization	38,500	52,860
	20,330,415	17,122,048
Deficit	\$ -	\$ -

March 31, 2023

8. Contract with CMHA - Ontario

The Association has a service contract with the Canadian Mental Health Association - Ontario branch ("CMHA - Ontario Contract") to provide program support for the Bounce Back Program. The reconciliation summarizes all revenues and expenditures and identifies any resulting surplus or deficit that relates to the CMHA - Ontario Contract.

A summary of the CMHA - Ontario Contract is as follows:

	2023	2022
Funding received Payable to CMHA - Ontario, included in payable to	\$ 8,965,720 \$	8,900,000
funders (Note 4) Deferred contributions (Note 5)	(65,720) (400,000)	(53,179)
	8,500,000	8,846,821
Additions to deferred capital contributions (Note 6) Amortization of deferred capital contributions (Note 6)	92,859	(12,265) 124,365
CMHA - Ontario Bounce Back revenue	8,592,859	8,958,921
Salaries and benefits Communication and public relations Administration, human resources and information systems Occupancy Supplies and general Equipment Amortization	7,121,536 53,000 192,740 376,086 698,192 58,446 92,859	7,853,132 3,616 134,358 362,000 425,495 55,955 124,365
Surplus	8,592,859	8,958,921
P 1	, ,	

March 31, 2023

9. Contracts with Regional Municipality of York

The Association has a service contract with the Regional Municipality of York ("York Region Contract"). The reconciliation summarizes all revenues and expenditures and identifies any resulting surplus or deficit that relates to the York Region Contract.

	2023	2022
Funding received Current year accounts receivable Previous year accounts receivable Deferred contributions of prior year recognized (Note 5) Deferred contributions (Note 5)	\$ 1,401,262 449,144 (199,685) 247,481	\$ 2,005,288 199,685 (101,916) 24,200 (247,481)
York Region revenue	1,898,202	1,879,776
Salaries and benefits Communication and public relations Administration, human resources and information systems Other - rent supplement Supplies and general Equipment	923,590 5,560 43,847 669,716 188,489 67,000	1,079,260 1,371 30,982 590,716 146,656 30,791
	1,898,202	1,879,776
Surplus	\$ -	\$ -

March 31, 2023

10. Transfer Payments - CMHA Toronto and Barrie

The Association has a service contract with CMHA - Toronto and CMHA - Barrie ("Transfer Payments Contract"). The reconciliation summarizes all revenues and expenditures and identifies any resulting surplus or deficit that relates to the Transfer Payments Contract. These transfers relate to amounts received from OH Contract.

A summary of the Transfer Payments Contract is as follows:

	2023	2022
Funding received Deferred contributions of prior year recognized (Note 5) Deferred contributions (Note 5) Payable to funder (Note 4)	\$ 916,140 6,383 - (71,455)	\$ 1,021,492 803 (6,383) (38,092)
	851,068	977,820
Amortization of deferred capital contributions (Note 6)	-	3,333
Revenue from transfer payments	851,068	981,153
Salaries and benefits	725,154	839,381
Supplies and general	103,876	90,329
Other	5,400	14,061
Administration, human resources and information systems	10,034	21,508
Occupancy	6,000	9,000
Equipment Communication and public relations	604	3,234 307
Communication and public relations Amortization		3,333
	 851,068	981,153
Surplus	\$ -	\$ -
		•

March 31, 2023

11. Ministry of Health and Long Term Care

The Association has a service contract with the Ministry of Health and Long Term Care ("MOHLTC Contract"). The reconciliation summarizes all revenues and expenditures and identifies any resulting surplus or deficit that relates to the MOHLTC Contract.

	Opportunity	Supplement	2023	2022
Funding received	\$ 6,979,100	\$ -	\$ 6,979,100	\$ 6,378,500
Current year accounts receivable	186,500	-	186,500	446,100
Previous year accounts receivable	(446,100)	-	(446,100)	-
Funding received - Rent Supplement	-	754,575	754,575	754,615
Current year payable to MOHLTC, included in payable to funders				
(Note 4) Prior year deferred	(427,057)	(121,034)	(548,091)	(1,125,010)
contributions recognized (Note 5)	11,848	-	11,848	757,929
Deferred contributions (Note 5)	(48,840)	-	(48,840)	
Amortization of deferred	6,255,451	633,541	6,888,992	7,212,134
capital contributions (Note 6) Additions to deferred	62,135	-	62,135	95,891
capital contributions (Note 6)	<u>-</u>	-	-	(130,568)
MOHLTC revenue	6,317,586	633,541	6,951,127	7,177,457
Other - rent supplement Utilities	3,814,663	585,334 7,186	4,399,997 7,186	4,209,189
Occupancy Supplies and general Salaries and benefits Amortization	53,144 547,860 1,778,460 62,135	41,021	53,144 588,881 1,778,460 62,135	39,366 1,107,759 1,649,769 95,891
Administration, human resources and information systems	51,324	_	51,324	43,731
Communications and public relations Equipment	10,000	-	10,000 -	10,000 21,752
_	6,317,586	633,541	6,951,127	7,177,457
Surplus	\$ -	\$ -	\$ -	\$ -

March 31, 2023

12. Contracts with Ministry of Children, Community and Social Services

The Association has a service contract/CFSA (Child and Family Services Act) Approval ("CFSA Contract") with the Ministry of Children, Community and Social Services. The reconciliation summarizes all revenues and expenditures and identifies any resulting surplus or deficit that relates to the CFSA Contract.

A summary of the CFSA Contract is as follows:

	ith Mental alth Court Worker	C	Other ounselling Services	2023	2022
Total CFSA Contract revenue Payable to funder	\$ 85,068	\$	24,996 \$	110,064	\$ 110,068
(Note 4)	 (2,054)		(373)	(2,427)	(4,000)
Revenue recognized	83,014		24,623	107,637	106,068
Salaries Benefits Administration, human resources and information	62,600 11,094		15,650 4,355	78,250 15,449	74,436 19,355
systems	2,000		1,000	3,000	-
Building accommodation Office and	3,000		500	3,500	3,500
miscellaneous	4,320		3,118	7,438	8,777
	83,014		24,623	107,637	106,068
Surplus	\$ -	\$	- \$	-	\$

March 31, 2023

13. Commitments and Contingencies

The Association is committed to the following minimum annual lease payments under operating leases for its premises.

2024	\$ 884,421
2025	906,133
2026	897,041
2027	844,849
2028	790,428
Thereafter	 1,263,353
	\$ 5,586,225

In the normal course of operations, the Association may be party to lawsuits, claims and contingencies. Provisions are made in instances where it is probable that liabilities have been incurred and where such liabilities can be estimated. While the outcome of such matters may not be estimated with certainty, management will actively defend against such claims.

14. Contingent Liability

Effective June 2019, the Province of Ontario enacted Bill 124 "Protecting a Sustainable Public Sector for Future Generations Act, 2019". This legislation limited compensation increases to 1.0% per year for a three-year moderation period for both unionized and non-unionized employees in the Ontario public sector. The starting dates of the moderation period varied across entities and employee groups. On November 29, 2022, the Ontario Superior Court of Justice struck down Bill 124, finding it unconstitutional and declaring it to be "void and of no effect". On December 29, 2022, the Ontario government filed a Notice of Appeal with the Ontario Court of Appeal. As a result of the Ontario Superior Court decision, at year end a liability of \$285,340 has been recorded in the financial statements. However, the organization is exposed to a potential liability in excess of this amount. At this time it is not possible to determine whether any further liability will result from the Ontario Superior Court decision and therefore the actual liability could differ significantly from the amount recorded.

March 31, 2023

15. Pension Plan

Sunlife

The Association participates in a multi-employer defined contribution pension plan administered by the Canadian Mental Health Association. The expense for this plan is equal to the Association's required contribution for the year. The pension expense for the year was \$190,646 (2022 - \$526,876).

HOOPP

Healthcare of Ontario Pension Plan (HOOPP) provides pension services to more than 439,630 active and retired members and approximately 646 employers. The plan is a multi-employer plan and therefore the Association's contributions are accounted for as if the plan were a defined contribution plan with the Association's contributions being expensed in the period they come due.

Every three years, an independent actuary determines the funding status of HOOPP by comparing the actuarial value of invested assets to the estimated present value of all pension benefits that members have earned to date.

The results of the most recent valuation as at December 31, 2022 disclosed a surplus position with value of net assets of \$103.6 billion and value of pensions obligations of \$92.7 billion. HOOPP is a multi-employer plan, therefore any pension plan surpluses or deficits are a joint responsibility of Ontario member organizations and their employees. As a result, the Association does not recognize any share of the HOOPP surplus or deficit. Contributions made by the Association to HOOPP for 2023 were \$1,530,535 (2022- \$426,232)

16. Economic Dependence

The Association derives approximately 87% (2022 - 88%) of its annual funding from the MOHLTC and Ontario Health.

March 31, 2023

17. Guarantees

In the normal course of operations, the Association enters into agreements that meet the definition of a guarantee. The Association's primary guarantees subject to disclosure requirements are as follows:

- (a) The Association has provided indemnities under lease agreements for the use of various operating facilities. Under the terms of these agreements the Association agrees to indemnify the counterparties for various items including, but not limited to, all liabilities, loss, suits, and damages arising during, on or after the term of the agreement. The maximum amount of any potential future payment cannot be reasonably estimated.
- (b) Indemnity has been provided to all directors and or officers of the Association for various items including, but not limited to, all costs to settle suits or actions due to association with the Association, subject to certain restrictions. The Association has purchased directors' and officers' liability insurance to mitigate the cost of any potential future suits or actions. The term of the indemnification is not explicitly defined, but is limited to the period over which the indemnified party served as a director or officer of the Association. The maximum amount of any potential future payment cannot be reasonably estimated.

The nature of these indemnification agreements prevent the Association from making a reasonable estimate of the maximum exposure due to the difficulties in assessing the amount of liability which stems from the unpredictability of future events and the unlimited coverage offered to counterparties. Historically, the Association has not made any payments under such or similar indemnification agreements and therefore no amount has been accrued in the statement of financial position with respect to these agreements.

March 31, 2023

18. Financial Instruments

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Association is exposed to credit risk resulting from the possibility that a customer or counterparty to a financial instrument defaults on their financial obligations; if there is a concentration of transactions carried out with the same counterparty; or of financial obligations which have similar economic characteristics such that they could be similarly affected by changes in economic conditions. The Association's financial instruments that are exposed to concentrations of credit risk relate primarily to its accounts receivable. The majority of the Association's receivables are from government sources and the Association works to ensure it meets all eligibility criteria in order to qualify to receive the funding.

The Association is also exposed to credit risk arising from all of its bank accounts being held at one financial institution and which exceed insured deposits of up to \$100,000.

There have not been any changes in the risk from the prior year.

Liquidity risk

Liquidity risk is the risk that the Association will encounter difficulty in meeting its obligations associated with financial liabilities. Liquidity risk includes the risk that, as a result of operational liquidity requirements, the Association will not have sufficient funds to settle a transaction on the due date; will be forced to sell financial assets at a value, which is less than what they are worth; or may be unable to settle or recover a financial asset. The Association is exposed to this risk mainly in respect of its accounts payable and accrued liabilities.

The Association's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient cash flows to fund its operations and to meet its liabilities when due, under both normal and stressed conditions. The Association maintains all of its invested assets in liquid instruments.

There have not been any changes in the risk from the prior year.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Association is exposed to interest rate risk on its fixed rate financial instruments. Fixed-interest instruments subject the Association to a fair value risk.

The Association is exposed to changes in interest rates related to its term deposits. The Association's primary objective is to ensure the security of principal amounts invested and provide for a high degree of liquidity, while achieving a satisfactory return.

The Association mitigates interest rate risk on investments through risk management policies which specify various investment parameters including eligible types of investment, maximum maturity dates, maximum exposure by counterparties and maximum credit ratings.

There have not been any changes in the risk from the prior year.